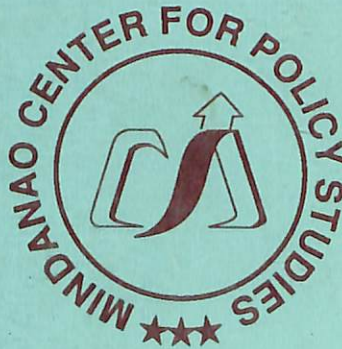


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**MINDANAO
CENTER FOR
POLICY
STUDIES**

*Role, Functions, Organization, Research
Program Priorities and Publications*



January 1994

**MINDANAO
CENTER FOR
POLICY
STUDIES**

*Mission, Functions, Organization,
Program Priorities and Publications*

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1997 Edition
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**Mindanao Center for Policy Studies
University of Southeastern Philippines**

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MISSION STATEMENT

The Mindanao Center for Policy Studies (MCPS), as a unit of the University of Southeastern Philippines (USP), is a nonstock, nonprofit government research institution that shall engage in policy-oriented research.

Through the Center's programs, projects, and activities, it is hoped that policy-oriented research on social and economic development, especially for Mindanao, can be expanded to assist more directly the Government in planning and policy making.

FUNCTIONS OF THE CENTER

By virtue of the USP Board of Regents Resolution No. 2159 s. 1993, the Mindanao Center for Policy Studies, hereafter referred to as the Center, is mandated to carry out the following functions:

1. Conduct policy studies at both the macro and the micro levels in the areas of education, manpower and employment; industry, agriculture, fisheries and forestry; energy; sustainable development; science and technology; and rural, urban, and regional development.

2/ Mindanao Center for Policy Studies

2. Conduct studies on institutional and organizational development;
3. Conduct studies on the development of cultural communities and other ethnic groups;
4. Provide advisory / technical assistance services to government and non-government organizations;
5. Conduct seminars / workshops / training programs and short-term courses for government and non-government organizations; and
6. Establish an early warning system for food security and a data base for the use of the Center and its clientele.

PROGRAM PRIORITIES

The Center will focus on five initial research programs during the intermediate term. These programs aim to operationalize the Center and at the same time conduct a series of studies which focus on the immediate concerns of policymakers and planners of Mindanao and of the regions comprising the Island.

The five (5) clusters of programs (P) are:

P1: Establishment of the Mindanao Center for Policy Studies as a unit of USP.

- P1.1 intra-USP interdisciplinary arrangements;
- P1.2 inter-government and non-government organizational arrangements; and

- P1.3 inter-state university and college working arrangements.

P2: Policy Review and Impact Studies

- P2.1 Review and assessment of the accomplishments and problems of the agriculture and industry sectors
- P2.2 Assessment of the effect / impact of the past and present national / regional policies on the agriculture and industry sector
- P2.3 Studies on cultural communities and other ethnic groups

P3: Policy Modelling and Simulation Studies

- P3.1 Quantitative macro and micro policy modelling
- P3.2 Education and Manpower Studies
- P3.3 Comparative advantage studies
- P3.4 Energy demand studies
- P3.5 Trade, industry and tourism studies comprising the East ASEAN Growth Area

P4: Formulation of Alternative Policy / Strategic Options

- P4.1 Assessment of alternative policies / strategies for the agriculture and industry sectors
- P4.2 Assessment of alternative policies / strategies for education and manpower development
- P4.3 Assessment of alternative policies / strategies for energy development
- P4.4 Assessment of the status of preparedness for food shortages and other necessities under the condition of natural disaster

P5: Establishment of Database for Mindanao

- P5.1 Development and operation of a computerized data base for Mindanao for purposes of policy studies
- P5.2 Mindanao Early Warning System (MEWS) for Food Security

ORGANIZATION AND STAFFING

The Center is under the overall supervision of the University President. The Staff of the Center is headed by a Director who is responsible for the operation of the Center. As Center Director, he supervises the conduct of various researches, advisory / technical assistance services,

training and other research-related programs of the Center.

Hereunder is the staffing of the Center:

Center Administration

- Overall Supervision (Founder) - Dr. Edmundo B. Prantilla
SUC President II
- Center Director (Founding Director) - Dr. Sophremiano B. Antipolo
SUC Vice President II
- Associate Director - Dr. Marcelo M. Angelia
Dean, College of Devt Mgt.
- Executive Assistant-Designate - Ms. Grace D. Aquino
Secretary to the SUC VP II
- Office Administrator-Designate - Ms. Helen Candia
Administrative Officer I
- Affiliate Admin. Asst-Designate - Ms. Aprilly C. Panes
(Cashier Clerk)
- Clerk-Student Assistant - Ms. Ma. Renelle Arche

Development Administration Research Coordination

- Chief Resident Fellow (Coordinator) - Dr. Luz D. Ancheta
Dean, School of Govt & Mgt.
- Sr. Research Associates - Doctoral Fellows
- Research Associates - Masteral Fellows

stage of thesis and dissertation writing to apply. Their output, subject to review by Center administration, may be eligible for publication.

VISITING RESEARCH FELLOWS (THRU POST-DOCTORAL WORK)

The Center also provides opportunity for Visiting Research Fellows who are either invited or who wish to apply for professional affiliation. Visiting Research Fellows are those who come from outside Mindanao (i.e., Visayas, Luzon, and the rest of the World).

The Program shall allow for a maximum of six months to work in one or related research agenda of the Center.

The principal aim of this program is to allow research scholars to discuss and write up research that is already well advanced. However, prospective fellows shall arrange for their sources of sponsorship.

The Fellows under this Program shall be integrated into the existing research programs and shall be working with colleagues at the Center. The Center shall give preference to established researchers of post-doctoral status who wish to come to the Center in order to write up field work or complete analytical work. They usually participate actively in research seminars and may make contribution to teaching in their area of specialization.

The Center may provide resources for the post-doctoral fellows to organize a small low-budget workshop

on their research topic towards the end of their stay. The idea is to bring in scholars to discuss the topic on which the Fellow has been working, the papers acting as first draft of an eventual edited collection for subsequent publication in a suitable form by the Center.

MASTERAL AND DOCTORAL FELLOWSHIP

In 1994, with the approval of the Board of Regents, the Center -- in cooperation with the School of Government and Management and the Graduate School -- launched the Masteral and Doctoral Fellowships Program.

Awardees of the Fellowship Program competitions will be entitled to the following:

1. Official leave of absence from their home institution (if working) and, therefore, will be paid the regular basic salary and allowances for the entire duration of their graduate studies at USP;
2. Full tuition and fees at USP;
3. Supervised thesis or dissertation work at the Center as early as the inception of the graduate studies and, therefore, ensures timely or early completion of the fellow's graduate program;
4. Enhanced exposure to policy research and policy research management;

5. Recognition of published work at the Center and, therefore, ensures utilization of research output.
 6. Opportunities to attend local, regional, national and international conference as paper presenter, panelist, or discussant through a national or international grant that may be made available to the Center.
 7. Other opportunities that go with the grant.
- Successful applicants must:
1. Enrol in his chosen graduate program on full-time basis (i.e., 12 units per semester);
 2. Serve as Senior Research Associate (for Doctoral Fellows) and Research Associate (for Masteral Fellows) at the Center;
 3. Maintain a Grade Point Average of at least 1.75 and must not have a failing grade in any subject; and
 4. If working with a government agency, comply with a service contract per CSC rules and regulations.

For further information, write, visit, or call:

The Center Director
Room 2-04, Engineering Building
University of the Philippines
Obrero Campus, Davao City 8000
Tel. (6382) 227-5524; (6382) 221-7738 (Ext)
Fax. (6382) 221-7737

PUBLICATIONS

Center publications come in four (4) modes: (a) Books; (b) Research Reports, (c) Discussion Papers, and (d) Journal. Hereunder are the Center publications as of May 1997.

A. BOOKS

To date, six (6) books authored by the Center Director -- Dr. Sophremiano B. Antipolo -- are published by the Center. The subjects of these books are within the research agenda of the Center. All of these books are registered with the Bibliographic Services Division of the National Library and each carry a specific International Standard Book Number (ISBN).

- * Education and Socio-Economic Development In the Philippines : An Intra and Inter-regional Analysis
- * Strengthening Rural-Urban Linkages As An Alternative Strategy for Regional Development: An International Survey and Synthesis
- * Systems Dynamic Models for Agricultural Sector In Southern Mindanao Region: Application to Policy and Planning
- * Organization Development Planning and Management: Theory, Application and Reflection (Volume I)
- * Decentralization and Local Development: The Case of Region XI
- * Environment and Sustainable Development: Issues On the Management and Conservation of Biodiversity

B. RESEARCH REPORTS

Research reports are outputs from a research or evaluation study commissioned by government agency or private entity to the Center:

- * Mid-Term Evaluation of the Local Government Support Program in Southern Mindanao Region
by: Drs. E. Prantilla, S. Antipolo, M. Angelia et.al.
- * Fourth Rapid Field Appraisal on Decentralization in Region XI
by: Dr. Sophremiano B. Antipolo

C. DISCUSSION PAPERS

Discussion papers are abstracts or executive summaries of papers presented in seminars, conferences, or researches not yet published in the journal or in a book form. Hereunder are the Center's Discussion Papers (DP):

- * Fundamental Virtues of A Researcher (DP 94-001)
by: Dr. Sophremiano B. Antipolo
- * Public Policy and Policy Analysis: Basic Concepts and Principles (DP 94-002)
by: Dr. Sophremiano B. Antipolo
- * Guidelines for Policy Studies and Suggested Outline for a Policy Research Proposal (DP 94-003)
by: Dr. Sophremiano B. Antipolo

- * The Emperor's New Clothes? The Local Government and the Local Code of 1991 (DP 94-004)
by: Dr. Edmundo B. Prantilla
- * An Integrated Industrial Investment Strategy of Mindanao: A Synthesis of Mindanao Cluster Investment Plans (DP 94-005)
by: Edmundo B. Prantilla
- * Leadership Styles of Managers of Cooperative In Davao City (DP 94-006)
by: Dr. Marcelo M. Angelia
- * The Alsons Quality Circle: An Assessment (DP 94-007)
by: Dr. Thelma S. Ledesma
- * The Impact of Masagana 99 On Rice Production: A Cross-sectional Analysis (DP 94-008)
by: Dr. Sophremiano B. Antipolo
- * Strategic Planning Workshop for the State University and Colleges in Region XI (DP 94-009)
by: Dr. Sophremiano B. Antipolo
- * Mindanao Nata de Coco Industry Assessment Forum and Workshop: A Synthesis Report (DP 94-010)
by: Dr. Sophremiano B. Antipolo
- * Formulation of A Twenty-Five Development Plan for the University of Southeastern Philippines, 1997-2022: Terms of Reference (DP 94-011)
by: Dr. Sophremiano B. Antipolo

- * First Draft Twenty-Five Year Development Plan for the University of Southeastern Philippines, 1997-2022 (DP 96-001)
by: Dr. Sophremiano B. Antipolo
- * Administrative Council Meetings and Related Activities: Systems and Procedures (DP 96-002)
by: Dr. Sophremiano B. Antipolo

D. JOURNAL

A Center Journal called: "*Mindanao Development Dialogue (MDD)*" will be launched within this year 1997. MDD is a refereed journal that will deal with developments around Mindanao -- especially those that relate with the Mindanao policy initiatives and such concerns surrounding the Brunei-Indonesia- Malaysia-Philippines - East ASEAN Growth Area (BIMP-EAGA). A Manual of Style: Guide to Contributors will be developed for the purpose.

All publications are available at the Mini-Reading Lounge of the Center.

A complete set of Center publications is made available at the University Library, Obrero Campus. Given limited copies and to provide equal access to everyone, all materials shall be classified under "RESERVE SECTION" and "FOR INSIDE THE LIBRARY READING ONLY".

For further information, write, visit or call:

The Director
Mindanao Center for Policy Studies
Room 2-04, Engineering Building
University of Southeastern Philippines
Tel: (6382) 227-5524 c/o: Ms. Grace Aquino
(6382) 221-7738 (Ext.)
Fax: (6382) 221-7737

HIGHLIGHTS OF MAJOR ACCOMPLISHMENTS

Apart from the aforesaid publications, the Center has also accomplished the following:

- 1) Approval and implementation of the proposal for a Three-month Training Course in Urban Management and Finance at the Institute for Housing and Urban Development Studies (IHS)

The Netherlands Government under its Netherlands Fellowship Program (NFP) and the Institute for Housing and Urban Development Studies (IHS) invited the University of Southeastern Philippines and the RECORD Foundation to draw the "Terms of Reference" for the proposed training program.

The NFP, however, can only provide ten slots for the September 15- December 15, 1994 session. And the IHS who will conduct the course will only do so if the total

number of participants will be at least 15. Given this conditionality, the Mindanao Center for Policy Studies (thru the Center Director) was tasked by the University President to draft and submit the proposal to the IHS. In two weeks time, the IHS approved the proposal. A total of fifteen (15) fellows have been accepted and trained in the said program. Two (2) faculty members from University were sent on official time to the program: Dr. Thelma S. Ledesma and Engr. Eduardo S. Torrico, Jr. The rest came from the local government units, regional agencies, and non-government organizations (NGOs).

2. *Participation In the Conduct of USAID -LDAP Research Project on Decentralization*

Through the Director (and assisted in the field interview phase by the Associate Director), the Center was able to participate in the Research Project entitled: Fourth Rapid Field Appraisal on Decentralization and Local Development in May 1994.

The activity aimed to assess the trends and prospects of the 1991 Local Government Code. The results of the appraisal was documented and published by the Center under the category "Research Reports".

3. *Conducted the Mid-Term Evaluation of the Local Government Support Program (LGSP) in Region XI.*

The LGSP Regional Management Committee (LRMC) in Region XI has commissioned the Center to conduct a Mid-Term Evaluation of the Local Government Support Program.

The study sought to provide both qualitative and quantitative assessment of the Program. Results of the evaluation have been documented and published by the Center under the category of "Research Report".

PROJECTS/ACTIVITIES IN THE PIPELINE

1. *Mindanao-wide Evaluation of the Local Government Support Program*

The Center Director has mounted preliminary discussion with the Chairman of the LRMC XI for the conduct of a Mindanao-wide Ex-Post Evaluation of the Local Government Support Program.

The overriding purpose of the evaluation is to look into the possibility for the extension of the program for another five (5) years.

2. *Hosting a Visiting Post-Doctoral Fellow from the Japan International Cooperation Agency (JICA)*

A most recent communication from the Institute of International Cooperation of the Japan International Cooperation Agency (JICA) addressed to the University President recommends a Japan scholar -- Dr. Hironobu Oda -- Associate Professor at the Toyota College of Social Science in Nagoya for professional affiliation with the Center. Dr. Oda will be a Visiting Researcher at the Center for three (3) months in 1998 -- studying economic geography of the Philippines.

Under the Visiting Fellowship Program, the fellows will be integrated into the existing research activities of the Center and will usually participate in research seminars and may make contributions to teaching in the fellow's area of specialization.

3. *Holding of Research and Policy Development Forum*

The Center envisions the holding of a Policy Research Seminar Series as an alternative medium for research dissemination and utilization. Such fora will be opened not only to the USP community but also to interested parties from the government and non-government organizations whose mandate and area of concerns are related to the subject under discussion.

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